

Prepared By:



2026-2028 Implementation Plan

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**Nicklaus
Children's**

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Introduction

About Nicklaus Children's Hospital

For 75 years, Nicklaus Children's has served as a beacon of hope for children and families from throughout Florida and beyond. Nicklaus Children's Hospital is South Florida's #1 nonprofit, freestanding specialty licensed hospital exclusively for children, serving nearly 70 percent of children in the Miami metropolitan area. The 325-bed hospital and its network of nearly 35 outpatient care locations offer advanced pediatric care in communities throughout Miami-Dade, Broward, Collier, Martin, Monroe, and Palm Beach counties. Nicklaus Children's offers more than 40 pediatric specialties and subspecialties and provides care for more than 18,073 admissions, 16,248 surgical visits, 444,667 outpatient visits, and 92,765 emergency department visits each year.

The hospital's aim is to inspire hope and promote lifelong health by providing the best care to every child. Further, Nicklaus Children's Hospital seeks to fulfill its vision of a healthy future for every child through its values and guiding behaviors of collaboration, responsibility, empowerment, advocacy, transformation, and empathy.

For more information visit, www.nicklauschildrens.org.

Nicklaus Children's Hospital's Vision Statement

To create a healthy future for every child.

Nicklaus Children's Hospital's Mission Statement

To inspire hope and promote lifelong health by providing the best care to every child.

Community Health Needs Assessment and Implementation Plan

In 2025, Nicklaus Children's Hospital conducted a community health needs assessment (CHNA) of the community it serves in South Florida to provide an empirical foundation for future health planning, as well as fulfill the CHNA requirement for non-profit institutions put forth by the Internal Revenue Service (IRS). Nicklaus Children's hired Health Resources in Action (HRiA), a non-profit public health organization specializing in assessment and implementation plan development, to collect and analyze data, and to develop the CHNA report and Implementation Plan (IP). The 2025 Nicklaus Children's CHNA was conducted to achieve the following goals:

- Examine the current health status of children and families in South Florida
- Identify the current health priorities among children and families, focusing specifically on pediatric health
- Explore community strengths, resources, and gaps in services in order to guide future planning and programming efforts for Nicklaus Children's Hospital

Methods

To develop a comprehensive picture of the South Florida region, the assessment team employed quantitative and qualitative data collection methods. To gather quantitative data, the assessment team conducted a review of secondary data sources and administered a community survey to residents in South Florida. Secondary data included existing data from national, state, and local sources. The community survey was administered to residents of the four Florida counties that Nicklaus Children's Hospital considers to be the primary focus of its community benefit activities: Miami-Dade, Broward, Monroe, and Palm Beach Counties. While patients of Nicklaus Children's come from many counties in Florida and around the world, the hospital is in Miami-Dade County and draws roughly 80% of its patient population from Miami-Dade. A total of 215 respondents are included in survey analysis.

In addition to quantitative data, qualitative data was gathered to develop a more nuanced understanding of the perceptions of the community served by Nicklaus Children's Hospital. Interviews were conducted with key informants from 5 community organizations. Additionally, five focus groups with 49 community residents were conducted.

CHNA Key Findings

The key health issues that emerged as areas of potential concern in the CHNA were raised in the community resident and provider survey, interviews and focus groups, and supported by secondary data. The following issues were considered in the selection of the Implementation Plan (IP) health priorities (please refer to the CHNA for additional data and more detailed information pertaining to race/ethnicity breakdowns on each of these issues):

- Access
- Early Childhood Care
- Food Security and Nutrition
- Housing
- Mental Health
- Youth Enrichment
- Youth Achievement

Priority Health Issues for the Implementation Plan

In August 2025, Nicklaus Children’s Hospital and the Community Advisory Board (CAB) examined the findings of the 2025 Community Health Needs Assessment and worked to prioritize areas where the institution could successfully engage and intervene. Topics discussed as potential priority areas included: access, early childhood care, food security and nutrition, housing, mental health, youth enrichment, and youth achievement. The prioritization of each item identified by the community stemmed from: 1) demonstrated need or relevance in the community as evidenced by assessment findings; 2) the perceived appropriateness of Nicklaus Children’s addressing this need; 3) the perceived impact that Nicklaus Children’s involvement would have on this need; and 4) the perceived feasibility of Nicklaus Children’s involvement in addressing this need, including institutional expertise and resource allocation (See Figure 1).

Figure 1: Criteria for Prioritization

RELEVANCE <i>How Important Is It?</i>	APPROPRIATENESS <i>Should We Do It?</i>	IMPACT <i>What Will We Get Out of It?</i>	FEASIBILITY <i>Can We do It?</i>
<ul style="list-style-type: none"> • Burden (magnitude and severity, economic cost; urgency) of the problem) • Community concern • Focus on equity and accessibility 	<ul style="list-style-type: none"> • Ethical and moral issues • Human rights issues • Legal aspects • Political and social acceptability • Public attitudes and values 	<ul style="list-style-type: none"> • Effectiveness • Coverage • Builds on or enhances current work • Can move the needle and demonstrate measurable outcomes • Proven strategies to address multiple wins 	<ul style="list-style-type: none"> • Community capacity • Technical capacity • Economic capacity • Political capacity/will • Socio-cultural aspects • Ethical aspects • Can identify easy short-term wins

The Nicklaus Children's team and the CAB used a rating and ranking worksheet to rate how well each of the potential priority areas met the criteria determined a ranked list of health issues. Using the results, participants voted on their top four Priority Areas through a Mentimeter poll. Eight CAB members were present for the presentation and participated in the Prioritization activity live, and four additional CAB members voted independently. The themes of Food Security & Nutrition, Access, and Mental Health rose to the top and became the three Priority Areas for the 2026–2028 Implementation Plan.

Through thoughtful consideration of the data presented, the prioritization criteria and knowledge of the existing and planned programs already in place, the group refined the three priorities listed below as those that are being addressed by Nicklaus Children's Hospital in collaboration with community partners and will be included in the Implementation Plan.

- **Access to Information, Resources & Healthcare:** Although many residents felt there were plenty of services available, they expressed uncertainty about how to navigate them. For example, around 73% of community health survey respondents felt that their community had good access to resources such as organizations, agencies, healthcare, and food. However, when asked about access to healthcare specifically, nearly 2 in 5 respondents discussed issues with cost of care and long wait times as barriers (39% each). Focus groups highlighted additional systemic issues such as language barriers, lack of insurance, high costs, and experiences of discrimination especially amongst people with disabilities, Black, and immigrant families. Regarding insurance, nearly half of Miami-Dade youth (48%) have public insurance, compared to 40% statewide and 39% nationally. Community health survey respondents suggested several ways to improve care including better access to screening and preventive care, early intervention supports and expanded locations and hours.
- **Children's Mental Wellness:** Mental health and wellness remain challenges in the community and there is particular concern around school-aged children and poor mental health outcomes. Notably, there is a gap in perceived physical versus mental well-being, with respondents of the community health survey rating physical health more positively than mental health. Quantitative data on mental health supported the perceptions of survey respondents. For example, nearly 1 in 10 middle schoolers in Miami-Dade and Palm Beach reported suicide attempts, about three times higher than high school peers, with females attempting at more than twice the male rate statewide (10% vs. 4%). Additionally, female high school students report mental illness more often than males (35% vs. 20% statewide), with the widest gaps in Miami-Dade (26% female vs. 10% male) and Palm Beach (30% female vs. 17% male). Focus group participants also echoed behavioral and mental health issues being major problems for youth and cited social media, screen time, and academic stress as key contributors.
- **Food & Nutrition Security:** Issues around food insecurity continue to persist for many families. For example, food insecurity impacts about 1 in 8 residents in Florida and the Nicklaus Children's service area, compared to fewer than 1 in 20 nationally. Child food insecurity ranges from 15.0% in Monroe to 19.4% in Broward, compared to 18.4% statewide. In South Florida, Miami-Dade has the highest overall rate of households receiving SNAP (23%), and Broward and Palm Beach have the highest rates of households with children receiving

SNAP (46% each). When asked what would make the community healthier, specifically for children and adolescents, 38% of community health survey respondents chose “increased access healthy food options” as a top factor, ranked after affordable and safe housing options and access to quality schools and education; additionally, only 55% of community survey respondents strongly agreed or agreed that they would know where to go for help if they needed help with food for themselves or their family. A focus group participant expressed a need for addressing social drivers of health, stating, “access to healthy food to nutrition food – especially for children or individuals who are suffering from some medical condition.”

In September 2025, HRiA led a series of virtual planning sessions that included mapping current and emerging programs and initiatives against these needs, as well as decision-making regarding which existing programs and initiatives would be continued and what new programs or initiatives would be developed. Members of the CAB, Nicklaus Children’s Hospital staff and community stakeholders comprised the planning work groups. The resulting plan is meant to be reviewed annually and adjusted to accommodate revisions that merit attention.

Vulnerable/Underserved Populations Addressed by this Implementation Plan

- Youth
- Low-income children and families
- Medically underserved children
- Children and families managing mental health and/or behavioral health disorders
- Children and families impacted by food insecurity, the cost of health care and medications
- Non-English speaking children and their families

Social Drivers of Health Issues Addressed by this Implementation Plan

- Housing and Cost of Living
- Transportation
- Food and Nutrition Security
- Violence and Safety
- Youth Achievement and Enrichment

Rationale for Priority Community Needs Not Addressed

The following items were identified as community needs through the assessment process. During our collaborative planning efforts, it was determined that our resources and implementation strategies would be best served by addressing the priority areas identified for the Implementation Plan. The areas listed below represent those community needs not addressed by this IP.

- **Housing**
- **Early Childhood Care**
- **Youth Enrichment and Achievement**

Housing, Youth Enrichment and Achievement, and Early Childhood Care were issues raised in the key findings of the CHNA; however, these needs were not selected as priority areas for the IP. They



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are best addressed by many community-based organizations. Nicklaus Children's will continue to collaborate with these organizations to advance their work.

Nicklaus Children’s Hospital Community Advisory Board (CAB)

Name	Representation
Diana Alvarado	The Children’s Movement of FL
Matt Anderson	Mosaic Miami
Danielle Barreras	The Children’s Trust
Valerie Berrin	Health Information Project
Acacia Ferguson	Lotus House Women’s Shelter
Sue Gallagher	Children’s Services Council of Broward
Eric Hansen	Miami-Dade Parks and Recreation
Brittany Lambert	Overtown Youth Center
Rhea Lee	Miami-Dade County Public Schools
Renee Podolsky	Florida Department of Health
Candice Schottenloher	Florida Department of Health
Nadeige Theresias-Joisil	Sant La Haitian Neighborhood Center
Carmen Urrunaga	Feeding South Florida
Chelsea Wilkerson	Girl Scouts of Tropical Florida

Additional Nicklaus Children’s Hospital Implementation Plan (IP) Participants

CAB members, Nicklaus Children’s Hospital staff and key community stakeholders formed priority area working groups for the planning sessions held in August. The following individuals participated in the planning process alongside Nicklaus Children’s staff and the CAB:

Evelyn Abrahante Terrell, Nicklaus Children’s Hospital
 Carla Araya, Nicklaus Children’s Hospital
 Cristina Brito, United Way
 Maday Bonet, Nicklaus Children’s Hospital
 Suzy Castro, Nicklaus Children’s Hospital
 Priscilla Chavez, Nicklaus Children’s Hospital
 Debra Dhaity, The Children’s Movement of Florida
 Tiffany Gallart, Nicklaus Children’s Hospital
 Sandy Gonzalez, Nicklaus Children’s Hospital

Peggy Joseph, Sant La Haitian Neighborhood Center
 Alexandra O’Keefe, Girl Scouts of Tropical Florida
 Hayly Ojeda, Hope for Miami
 Belkis Pereira, Nicklaus Children’s Hospital
 Yolanda Perez, Nicklaus Children’s Hospital
 Sara Rivero-Conil, Nicklaus Children’s Hospital
 Natalie Rodriguez, Nicklaus Children’s Hospital
 Odalis Santa, Nicklaus Children’s Hospital

Nicklaus Children's Hospital Implementation Plan

Priority Area	Goal	Strategies/Initiatives
1 Food and Nutrition Security	Ensure no family experiences hunger by advancing sustainable food security, promoting nutrition education, and supporting healthy eating in collaboration with community Collaborators so every child in South Florida can learn, grow and thrive.	<ul style="list-style-type: none"> a. Nicklaus Children's will screen patients for food insecurity and other SDOH (Social drivers of Health) to provide resources, referrals, and support. b. Target efforts in neighborhoods and zip codes where there is most need, based on SDOH screening data, and reduce stigma. c. Nicklaus Children's will create and disseminate monthly blogs and content packages to reach a broad audience. d. Share nutritional education materials with food distribution sites and within the community (e.g., nutritional value, food sensitivities, recipes). e. Outreach to and educate internally and externally on WIC and SNAP eligibility criteria, program, process, etc. (e.g., educational events with WIC). f. Prioritize resources to translate into Haitian Creole and other languages with identified needs to distribute and explore translation services (e.g., through marketing team).
2 Access to Information, Resources and Healthcare	South Florida families have the knowledge, resources, and supports to navigate and access reliable information, needed community services, and timely healthcare to enhance and maximize the health and well-being of their children.	<ul style="list-style-type: none"> a. Provide coordinated health messaging in multiple languages, through a variety of media/mediums and tools, to be shared directly by Nicklaus Children's and through collaborators' communications. b. Utilize The Children's Trust's existing tools to distribute content, promote events, and highlight resources and educational opportunities to TCT providers serving children across broad age and geographic reach. c. Nicklaus Children's will create and maintain an up-to-date website linking to community resources in Miami-Dade, Broward, Palm Beach, and Monroe counties. d. Increase coordination between the hospital and the Consortium for a Healthier Miami-Dade and its committees to advance aligned priorities and efforts. e. Provide education, support, and equipment to organizations which are willing to provide private space and personal assistance to increase access to telehealth and other resources. f. Design a pilot program for a Mobile Health model to bring care into the community and address transportation barriers.
3 Children's Mental Wellness	Children and youth in the community have access to preventative services and resources that support mental wellness, while also having timely access to qualified mental health professionals.	<ul style="list-style-type: none"> a. Collaborate with Project Bridge to increase individuals being certified in mental health first aid and continue to engage those who are certified in connecting youth to services. b. Continue to create clinical pathways for behavioral health patients seeking services at Nicklaus Children's. c. Continue to work with community-based organizations to implement public awareness campaigns to reduce stigma and increase knowledge of where to go for help before a crisis occurs. d. Continue to build a network of school-based mental health professionals by collaborating with schools to foster early access to increase preventative measures to prevent crisis. e. Increase youth access to programming that supports emotional wellbeing by delivering workshops at schools and community organizations.

Priority 1: Food and Nutrition Security

Goal: Ensure no family experiences hunger by advancing sustainable food security, promoting nutrition education, and supporting healthy eating in collaboration with community Collaborators so every child in South Florida can learn, grow, and thrive.			
Indicators	Baseline	Target	Reporting Mechanism
Food insecurity rates	25%	25%	<ul style="list-style-type: none"> Nicklaus Children's SDOH screening data
Number of Healthy Bridge Food Bags distributed	200	5400/year	<ul style="list-style-type: none"> Primary care data
Number of continued and new collaborations that engage Nicklaus Children's employees, engage Nicklaus Children's patients or participate in ongoing community initiatives	2025 YTD: 43	10% annual increase	<ul style="list-style-type: none"> Event/activity reporting
Number of referrals through the Health Information Exchange (WIC)	0	1000/year	<ul style="list-style-type: none"> Nicklaus Children's IT
Number of outreach events by zip codes	2025 YTD: 265	5% annual increase	<ul style="list-style-type: none"> Nicklaus Children's Office of Community Health event logs

Goal: Ensure no family experiences hunger by advancing sustainable food security, promoting nutrition education, and supporting healthy eating in collaboration with community Collaborators so every child in South Florida can learn, grow, and thrive.

Strategies/Initiatives	Person(s) Responsible	Timeline (Y1, Y2, Y3)	Hospital Role	Planned Collaborations	Successes/Challenges
a. Nicklaus Children’s will screen patients for food insecurity and other SDOH (Social drivers of Health) to provide resources, referrals, and support.	Community Health and NCPS	Y1, Y2, Y3	IT support for screener and staff time to be trained and respond to positive needs.	Community organization support for referrals. Includes: Feeding South Florida, WIC, HeadStart, FarmShare, and others	•
b. Target efforts in neighborhoods and zip codes where there is most need, based on SDOH screening data, and reduce stigma.	Community Health	Y1, Y2, Y3	Analysis of data to determine targeting.	Coordination with organizations in identified neighborhoods. Includes: Libraries, schools, HeadStart, Health in the Hood, Mobile School Pantry, and others.	•
c. Nicklaus Children’s will create and disseminate monthly blogs and content packages to reach a broad audience.	Clinical Nutrition	Y1, Y2, Y3	Subject matter expertise to develop content.	Collaborative outreach to ensure content reaches broad audience. Includes: The Children’s Trust, HeadStart, WIC, Food and Nutrition for All and others.	•
d. Share nutritional education materials with food distribution sites and within the community (e.g., nutritional value, food sensitivities, recipes).	Community Health	Y1, Y2, Y3	Staff time and cost to produce materials.	Distribution of materials. Includes: Caring for Miami, Health in the Hood, Mobile School Pantry, Farm Share, and others.	•
e. Outreach to and educate internally and externally on WIC and SNAP eligibility criteria, program, process, etc. (e.g., educational events with WIC).	Community Health	Y1, Y2, Y3	Community Health staff time to deliver education and clinical teams to receive education.	WIC team to provide annual education and ongoing shadowing opportunities.	•
f. Prioritize resources to translate into Haitian Creole and other languages with identified needs to distribute and explore translation services (e.g., through marketing team).	Marketing	Y1	Creation of translations with commitment to ensuring cultural appropriateness.	Sant La and other community organizations to provide guidance and best practices.	•

Priority 2: Access to Information, Resources and Healthcare

Goal: South Florida families have the knowledge, resources, and supports to navigate and access reliable information, needed community services, and timely healthcare to enhance and maximize the health and well-being of their children.			
Indicators	Baseline	Target	Reporting Mechanism
Number of referrals through the Health Information Exchange (HeadStart)	0	1000/year	• Nicklaus Children's IT
Tracking appointments (appointment made, appointment attended)	2025 YTD: 48%	TBD	• NCPS data
Wait time for appointments	2025 YTD: 41.78 days	21 days	• NCPS data
Percent of Patients Screened for SDOH	29.78%	50%	• Nicklaus Children's Office of Community Health
SDOH referrals to community resources/services (click throughs can be tracked)	2025 YTD: 3,891	15% increase	• Nicklaus Children's MarComm
Number of clicks to website linking community resources	0	TBD	• Nicklaus Children's MarComm
Number of spaces created/supported for virtual connection to telehealth and other resources	0	24/year	• Nicklaus Children's Office of Community Health

Goal: South Florida families have the knowledge, resources, and supports to navigate and access reliable information, needed community services, and timely healthcare to enhance and maximize the health and well-being of their children.

Strategies/Initiatives	Person(s) Responsible	Timeline (Y1, Y2, Y3)	Hospital Role	Planned Collaborations	Successes/Challenges
Access to Reliable Information					
a. Provide coordinated health messaging in multiple languages, through a variety of media/mediums and tools, to be shared directly by Nicklaus Children's and through collaborators' communications.	Community Health and Marketing	Y1, Y2, Y3	Creation of translations with commitment to ensuring cultural appropriateness.	Sant La and other community organizations provide guidance and best practices.	•
b. Utilize The Children's Trust's existing tools to distribute content, promote events, and highlight resources and educational opportunities to TCT providers serving children across broad age and geographic reach.	Community Health and The Children's Trust	Y1, Y2, Y3	Create and maintain mechanism for submission of opportunities across internal departments.	The Children's Trust to disseminate opportunities through their communication tools.	•
Access to Community Resources					
c. Nicklaus Children's will create and maintain an up-to-date website linking to community resources in Miami-Dade, Broward, Palm Beach, and Monroe counties.	Community Health	Y1, Y2, Y3	IT build and ongoing staff monitoring and maintenance.	Community organizations to submit resources for inclusion and updates. Includes: 211, Florida Department of Health, and others.	•
d. Increase coordination between the hospital and the Consortium for a Healthier Miami-Dade and its committees to advance aligned priorities and efforts.	Community Health and Florida DOH	Y1, Y2, Y3	Dedicated staff to represent in each of the related committees and identify opportunities for coordination.	Florida Department of Health: Consortium for a Healthier Miami-Dade to engage with Nicklaus Children's in areas of alignment.	•
Access to Healthcare					

Goal: South Florida families have the knowledge, resources, and supports to navigate and access reliable information, needed community services, and timely healthcare to enhance and maximize the health and well-being of their children.

Strategies/Initiatives	Person(s) Responsible	Timeline (Y1, Y2, Y3)	Hospital Role	Planned Collaborations	Successes/Challenges
e. Provide education, support, and equipment to organizations which are willing to provide private space and personal assistance to increase access to telehealth and other resources.	Community Health, IT and Telehealth	Y1, Y2, Y3	Provide training and education as well as technology equipment.	Community organizations to meet space requirements. Includes: libraries, faith-based organizations, community centers, and others.	•
f. Design a pilot program for a Mobile Health model to bring care into the community and address transportation barriers.	Community Health and Foundation	Y2, Y3	Staff time to assess best practices and design proposed plan.	Peer hospitals to share best practices and local organizations to identify community needs and preferences. Includes: FIU Medicine and Green Family Foundation Neighborhood HELP, Green Cars for Kids, and HeadStart.	•

Priority 3: Children’s Mental Wellness

Goal: Children and youth in the community have access to preventative services and resources that support mental wellness, while also having timely access to qualified mental health professionals.			
Indicators	Baseline	Target	Reporting Mechanism
Number of certified Youth Mental Health First Aid responders	2025: 231	10% annual increase	<ul style="list-style-type: none"> • Project Bridge
Number (or percent) of youth receiving follow-up within 7 days of an ED or inpatient mental health visit.	100% within 10 days	100% within 7 days	<ul style="list-style-type: none"> • NCPS data
Percent of ED patients with a primary complaint of Behavioral Health who receive an assessment by a BH professional within 2 hours of registration or after being medically cleared and an order has been placed for assessment	2024: 89.6%	Maintain above 80%	<ul style="list-style-type: none"> • NCPS data
Number of patients who receive suicide screening (ED and inpatient nursing units, Urgent Care Centers (UCC), Primary Care Centers (PCC)).	2025 YTD: 99%	TBD	<ul style="list-style-type: none"> • NCPS data
Number of mental health toolkits distributed for families.	0	TBD	<ul style="list-style-type: none"> • School health
Number of people screened in schools for mental health signs and symptoms and referred to services based on screening.	TBD	TBD	<ul style="list-style-type: none"> • School health and NCPS data
Number of community-based Collaborators accepting referrals from the Behavioral Health Network Clinic.	25	15% annual increase	<ul style="list-style-type: none"> • Nicklaus Children’s Psychology
Number of schools participating in stigma reduction campaigns.	TBD	TBD	<ul style="list-style-type: none"> • School health data+

Goal: Children and youth in the community have access to preventative services and resources that support mental wellness, while also having timely access to qualified mental health professionals.

Strategies/Initiatives	Person(s) Responsible	Timeline (Y1, Y2, Y3)	Hospital Role	Planned Collaborations	Successes/Challenges
a. Collaborate with Project Bridge to increase individuals being certified in mental health first aid and continue to engage those who are certified in connecting youth to services.	Behavioral Health Network Clinic, Project Bridge at (Hope for Miami)	Y2, Y3	Promotion of training classes through marketing and communication tools.	Project Bridge to offer classes in community to accommodate Nicklaus Children's referrals	•
b. Continue to create clinical pathways for behavioral health patients seeking services at Nicklaus Children's.	Clinical Effectiveness Pathway (CEP) Team, Psychiatry Leadership team	Y1	Staff time to develop and vet clinical pathways.	*internal efforts	•
c. Continue to work with community-based organizations to implement public awareness campaigns to reduce stigma and increase knowledge of where to go for help before a crisis occurs.	Community Health	Y1, Y2, Y3	Deployment of campaign concept and materials and staff time for outreach and trainings.	Coordinated efforts with other local health systems and community organizations. Includes: National Alliance on Mental Illness, The Children's Trust, schools, Project Bridge, and others.	•
d. Continue to build a network of school-based mental health professionals by collaborating with schools to foster early access to increase preventative measures to prevent crisis.	Community Health, School Health, Miami Dade Public Schools	Y2, Y3	Staff time and platform to convene network.	School-based mental health professionals.	•
e. Increase youth access to programming that supports emotional wellbeing by delivering workshops at schools and community organizations.	Community Health	Y1, Y2, Y3	Staff time and workshop materials.	Community based organizations to host workshops. Includes: PeaceLove CREATORS, Big Brothers and Big Sisters, Boys and Girls Clubs, Overtown Youth Center, and others.	•

